

Oregon Youth Soccer Association
Regular Board Meeting
November 2, 2009
Beaverton, Oregon

Meeting called to order by President, Ric Listella, at 6:44PM

A quorum was declared by Ric Listella.

Board members attending:

Ric Listella, President	Dan Dieter, Vice-President
John Cronkrite, Director at Large (via phone)	John McCafferty, District Director
John Thomas, District Director	Steve Hershberger, District Director
Steve Meckel, District Director	Al King, Director at Large (via phone)
Matt Madeira, District Director	Dick Matti, District Director (via phone)

Others attending:

Chuck Keers, Executive Director	Brian Scott, Member Services Coord.
Mike Smith, Technical Director	

The following item was accepted after noting it was for November, not October:

- President's Report – Attached as Exhibit A

The following items were accepted as presented

- October 2009 Association Minutes
- Vice-President's Report- Attached as Exhibit B
- Executive Director's Report- Attached as Exhibit C
- Member Services Report- Attached as Exhibit D
- Leagues and Tournament Report- Attached as Exhibit E
 - There was a brief discussion regarding the US Youth Soccer/US Club Soccer grievance, the \$150 parking fee at Far West Regionals and trends in red cards.

Board Discussion of Strategic Topics:

- Alternative Dues Structure
 - Chuck Keers referenced the "Potential OYSA Recreational Dues Reduction" (Attached as Exhibit F) document that was distributed prior to the board meeting as well as the Addendum (Attached as Exhibit G). The financial impact (loss) would be between \$70,500 - \$103,000, depending on the number of members we regained. Giving clubs an option to pay \$10 for recreational dues might bring some members back, but would limit our ability to provide services like coaching clinics and club administrative support. Charging the true cost of these services would likely be prohibitive. We have lost 30% of our membership in the past two years – some have opted to register with US Club Soccer to save money and apparently do not want, need or value our coaching/administrative support services.
 - The board requested additional information regarding what we would have to charge to support these services through fees rather than with dues revenue.

Old Business:

- John Thomas distributed the results of a survey he conducted regarding club boundaries (Attached as Exhibit M). It suggested 60% of the respondents thought recreational clubs should have boundaries and a similar percentage thought competitive clubs should not have boundaries.
- Chuck distributed a revised OYSA Service Model document reflecting services available to 100% member clubs and services that would be restricted or more expensive to

“affiliate” clubs that did not meet the definition of member currently in our bylaws as well as a sample pricing list (Attached – Exhibits I and J, respectively).

- Ric commented on the board positions coming up for election at the AGM in January.

New Business:

- Name Change for FC Phoenix – The board approved FC Phoenix Soccer Club’s request to Southern Oregon Soccer Academy. Letter Attached – Exhibit K.
- Chuck distributed a list of planned board meeting dates for 2010 for approval. Attached – Exhibit L. It was approved with after changing the September Meeting to September 13.

There being no more business, the regular board meeting adjourned at 8:44pm.

The next BOD Meeting will be held on December 7, 2009 at 6:30 p.m. in Beaverton at the OYSA Office, conference calling will be available.

Respectfully submitted,

Charles Keers
Executive Director

Exhibit A:

October 25, 2009

To: OYSA Board of Directors

From: Ric Listella

October 2009 President's Report

Last week I attended the Region IV Fall Planning Workshop and I've included the highlights below:

- ODP – we viewed a proposal to eliminate the hold over camp. Send the hold over players home and bring them back in August to a camp – all age groups would attend at the same time. Want to make it special, thought it would attract more college coaches. No additional charge, looking at the weekend of Aug 4th – 8th.
- Region IV Presidents are questioning the need for 3 referees per game at a cost of approximately \$60K per year for ODP Camp.
- Larry Monaco was present as discussed the AYSO, US Club, and others Grievance against USYS. Larry cautioned all states to not allow the use of a USYS Player Pass
- Larry also indicated that USYS needs to increase membership and the Board is developing a matching grant for states to develop soccer in underserved areas.
- The 2010 Far West Regional Tournament will collect a \$150 parking fee per team.
- Region IV is working to develop a code of conduct for referees that attend and work events to be administrated by the state SYRA and it will likely include a “get tough” provision to address referee behavior off the field of play.

I attended the third annual TOPSoccer Rama in Hubbard on Sunday October 25th. Once again it was an excellent event with both games and skills development areas transpiring simultaneously.

Exhibit B:

Date: October 22, 2009

To: All Board Members

From: Dan Dieter, Vice President, Oregon Youth Soccer Association

Re: Vice President's Report for November 2009 Board Meeting

PROTESTS AND APPEALS

There are currently no issues in the hopper.

BOARD DEVELOPMENT COMMITTEE

Please find attached an updated Board Term Matrix. This chart shows board positions that are currently vacant and those that are up for reelection. If you know of anyone who is interested in filling a vacant position, or running for a position that is up for election, please contact me, or Chuck Keers.

RISK MANAGEMENT

There are currently no issues in the hopper.

**Executive Director's Report
November 2, 2009**

Meetings with Soccer Clubs – Scott and I, along with Mike Morris and Valorie Westlund who we have contracted with do schedule the Fall Season, met with members of the Rogue Valley Soccer Club, the Phoenix Soccer Club, the Ashland Soccer Club, Basin United Soccer Club and the Grants Pass Soccer Club to discuss the challenges we experienced scheduling the southern region's fall league schedule. Most were satisfied with the ultimate produced; however multiple factors caused delays and frustrations that we all want to avoid in the future. It was positive meeting which generated a number of useful ideas.

Scott and I also met with representatives of Milltown Soccer about concerns they had with our online registration program. Most of the problems were related to how they set the program up initially, however they had suggestions about how the program could be enhanced.

Brian, Scott, Mike and I met with representatives of McMinnville Soccer Club regarding plans they have to expand their current recreational league to include classic level competitive teams.

World Affairs Council of Oregon – I met with Ahlam Salem Al-Mana, President of the Qatar Women's Sports Committee, as well as other women from Qatar as part of an International Visitors Program to describe youth soccer in Oregon. Their interest was primarily women in sports and soccer is, of course, the primary sport of choice in Qatar.

Annual Audit - I met briefly with the auditors who were conducting their annual audit the week of October 12th. Administrative staff spent hours pulling documents in preparation of the audit as well as assisting the auditors during the week answering standard audit questions and providing additional documentation. We don't anticipate any significant problems or concerns.

Budget Review/Revision – Staff reviewed their department budgets to relative to assumptions made in April and May when the budgets were being developed. The elimination of the Winter Qualifying Tournament, unanticipated personnel costs as well as overly optimistic estimates of ODP sponsorship and coaching camp revenue will require a mid-year budget modification.

Marketing and Communications – I have met a couple of more times with a Mar/Com consultant and reviewed a basic proposal to improve our brand perception, increase membership and to improve a concise marketing message to communicate our mission, identity and value proposition within the youth soccer community. The consultant agreed with our strategic plan assessment that the long term solution would involve creating two new fulltime positions – one dedicated to marketing and communications and one to focus on sponsorship/fund development. In the absence of revenue to fund these positions, a secondary strategy of developing a targeted marketing and communications campaign would be beneficial. Given our current budget constraints, even this approach is not feasible without utilizing reserves.

Request from Northeast United – Northeast United (NEU) is the two-year old competitive program of Alameda Soccer Club. They are considering applying to become a separate club so they can focus exclusively on competitive issues. They would be slightly under the 200 player minimum, but the bigger issue is the perception, perhaps the reality, that there are already too many clubs in the Portland to adequately support the number of competitive players. Concerns about diluting the player talent in the remaining clubs and weakening the league have been raised. I have asked Bridlemile, OSA, FC Portland and Portland City United their views of another competitive club and three of the four had no objections.

NEU is seeking guidance from us as to whether they should pursue independent club status through OYSA.

Max's Law, SB 348 – I was made aware of a recent Oregon law named after Max Conradt, an Oregon high school athlete who went into a four-month coma and life long debilitation after suffering two concussions in a single football game a few years ago. It is a law that requires coaches of school athletic teams to receive annual training on how to recognize symptoms of concussion and how to seek proper medical treatment for a person suspected of having concussion.

While the law does not apply to private sports groups, The US Department of Health and Human Services through the Centers for Disease Control and Prevention produces a “tool kit” called *Heads Up: Concussion in Youth Sports* that contains a fact sheet about concussions for coaches, one for athletes and one for parents (in both English and Spanish) a clipboard with concussion facts for coaches , a magnet with concussion facts for coaches and parents, a poster and a quiz for coaches, athletes and parents so that sports administrators and coaches can educate themselves and others about sports-related concussions. The tool kits are free and I have ordered 6,000 so that we have one to give to every registered coach in Oregon Youth Soccer.

Member Services Report

November 2, 2009

Risk Management

Affinity was able to make the requested programming changes to align risk status expiration with the soccer seasonal year. As a part of the transition, adults with 2009-2010 applications in Affinity had the expiration date of their risk status reset to 8/31/2010. All new applications for the 09-10 season will have a risk status expiration of 8/31/2010. When the 2010-2011 season is opened for registration, all applications submitted for that season will have a risk status expiration date of 8/31/2011.

The Region IV Planning Meeting had a good risk management workshop. Pat Dunham presented a Financial Risk power point. The presentation will be available shortly from the Region IV website. When available, it will be added to the OYSA Risk Management page.

Additional materials are being prepared for the OYSA website. The Risk Management page will be updated in the next two weeks.

TOPSoccer

John Hanna made a presentation to the Region IV workshop regarding the status of TOPSoccer in Oregon and plans for a program at the Regional President's Cup in Medford next June. John also reports that the presentation of materials at Shriners Hospital went very well. There were quite a few people interested in the TOPSoccer program.

League and Tournaments

October 2009, submitted by Scott Enyart

Region IV Workshops – I attended the Region IV workshops in Teton Village, WY. Soccer across America was the first workshop, National staff discussed this program and that they would like to see every state office have a staff person dedicated to this program. They will be requesting funding from USYS in the Spring of 2010. Cal South and Washington led most of the discussion as they already have programs in place.

NCS – Brief workshop surrounding the National Championship Series and the 2010 Regional tournament. This year's regionals are in Albuquerque, there was a great deal of discussion around the mandatory housing requirements for teams. Draw for states will be held in Fort Worth in February.

Arizona and Cal S are bidding for the 2012 Regional tournament

Fall League – play continues – we had two weekends with games canceled as a result of Mother Nature (Forest fires in Southern Oregon and then thunderstorms in the Valley) Disciplinary actions: we have had an unusual number of coaches sent off this Fall, staff is dealing with these on a case by case basis but the minimum suspension for a coach is 2 games. OYSA and a member club cooperated in the suspension of a player for an inappropriate comment to a game official. Comments of a racial nature cannot be tolerated and when OYSA staff can identify who then we will take action.

Kohl's Cup – our switched to a single weekend event was a success. Cascade FC hosted the event at their facility. OYSA Pat Melinda and David handled the event and did a great job.

President's Cup (Oregon Fred Meyer President's Cup and Region IV championships) schedules for the Oregon U14 and below championships are posted. Semi final and Final round games will be played in Medford.

We have started signing agreements with the hotels in Medford for the Regional event in June. Teams from Colorado and Alaska have already booked their travel.

Potential OYSA Recreational Dues Reduction
November 2, 2009

Problem Statement:

We have lost 15% of our membership between FY 07/08 and 08/09 – approximately 9,100 members. Portland Youth Soccer Association withdrew as members for the 09/10 soccer season, representing approximately another 15% loss in membership this year. The “free” (to our members/member clubs) online registration services to our clubs (at a cost of approximately \$120,000) and the addition of a Technical Director of Coaching in response to member concerns that the value of our services are not commensurate with the cost has not prevented significant numbers of clubs from registering their members elsewhere.

The reasons for the losses are many, however the emergence of US Club Soccer which offers insurance, registration w/US Soccer, league sanctioning and background checks for \$8.00 to \$10.00 (depending on whether player cards are included) during a time of national economic turmoil is certainly a factor.

Economic Impact and Recommendations:

34,350 Recreational Players anticipated in FY 09/10
7,300 Competitive Players anticipated in FY 09/10
5,900 Coaches anticipated in FY 09/10

Recreational players are by far the majority of the membership that clubs are registering with US Club Soccer or (in the case of PYSA) taking independent. Their programs are largely in-house, or between/among other neighborhood recreational programs. Insurance and background checks are the primary “services” these clubs perceive as desirable, along with, perhaps, coaching education. There seems to be little interest, or value, in supporting ODP, Member/Club Services or coaching education (at least at the level we subsidize it).

Therefore, reducing recreational dues – or more accurately – offering a lower recreational dues option for those not interested in the other services we commonly provide, would likely have the greatest impact on the problem.

The projected economic impact of an “OYSA light” option for recreational players assumes every club with a recreational program would opt for the lower membership dues option. Undoubtedly some (hopefully many) clubs would continue to pay \$13 per player and receive the full range of services we currently offer.

34,350 players @ \$13/player = \$446,500
34,350 players @ \$10/player = \$343,500
This represents \$103,000 in less revenue.

It is entirely possible we will not get any members back as a result of providing a \$10.00 “OYSA Light” option. If this is true, and every current recreational program chooses this option, we would have to find a minimum of \$103,000 (through cuts and new revenue sources) next year.

It is also possible that we will recover a significant number of members who left over the past two years. If we were to gain 10,000 new members at the \$10/player level, we would receive an additional \$100,000 in new revenue. However, \$67,500 of this would be “passes through” to US Soccer (\$1.00/player), US Youth Soccer (\$1.00/player), Affinity (\$2.25/player) and player insurance (\$2.50/player). Therefore, only \$32,500 of discretionary revenue would be realized by this projected increase in membership.

So the net impact would be a \$70,500 loss of revenue.

How to Respond to a \$70,500 to \$103,000 Reduction in Revenue in FY 10/11

Recommended actions:

Require ODP to break-even (player fees equal program costs)	\$56,600
Charge for Youth Modules (currently free) (est. 40 modules, 12 coaches per Clinic @\$15 per coach)	\$ 7,200
Increase cost of AGM Dinner and Workshops	\$ 12,500

Other options:

5% across the board reduction in staff salaries	\$31,500
10% across the board reduction in staff salaries	\$63,000
Reduction in Force	\$30,000 to \$45,000

Other Notes:

There are other possible revenue sources or cost savings that can and should be pursued, such as renegotiating our agreement with Affinity (or contracting with another provider in FY 11/12), increasing fundraising and sponsorship development, increasing coaching camps, adding tournaments, writing grants, advertising on our website/e-newsletter, merchandize sales, etc.

Costs will continue to increase and it is clear that the youth soccer industry is going to have to aggressively pursue new revenue sources in order to maintain/enhance services now and in the future. US Youth Soccer has announced that their membership is down nationally – and as a result, they may lose their adidas' sponsorship. This would reduce their budget by as much as 40% - which would almost certainly cause them to raise their membership dues.

Regardless of what we do, we will need to be vigilant regarding the efficiency and cost effectiveness of our services as well as creative and aggressive with regard to acquiring new revenue sources.

Addendum to potential OYSA Recreational Dues Reduction
November 2, 2009

OYSA Light, a \$10 per recreational player option for member and affiliated clubs, is intended to provide a low cost membership choice for clubs that want to register their recreational players with Oregon Youth Soccer, but don't want to pay for services that they may not use, or that are significantly subsidized by member dues.

Benefits of OYSA Light Clubs:

- Vote at Annual General Meeting
- Participate in Advisory Committees
- Covered by Directors and Officers Insurance
- Covered by General Liability Insurance
- Covered by Secondary Player Medical Insurance
 - Not eligible for \$250 OYSA self-insured deductible coverage (i.e., deductible is \$500)
- League and Tournament Sanctioning
- Background Checks on coaches/administrators/volunteers
- Appeals regarding club/personnel grievances and complaints
- Registration Training

Benefits not available to OYSA Light Clubs:

- Access to State Technical Director of Coaching
- Coaching Clinics
- Player Clinics
- Dispute Resolution
- Club Administrative Assistance
- Local Marketing and Community Advocacy
- Discount pricing for AGM Workshops, Awards Dinner
- Reimbursement for Accommodations

**OYSA Membership Services Model
November 2, 2009**

Statement of Need

Over the last few years, a significant percentage of the membership of some of our member clubs has been registered with what is termed “Other Member Organizations” (OMOs) of the US Soccer Federation. It is hard to identify the number of players that are being registered with OMOs in Oregon, but it appears to be in the thousands – and growing – as club efforts to reduce expenses in the current economic climate motivate club administrators to seek low cost insurance and sanctioning options for their operations.

The result is that these clubs continue to enjoy virtually all of the benefits of membership of OYSA – Directors and Officers/ General Liability insurance, coaching clinics, referee development, governance participation, club development support – while not fully contributing to, or supporting, the purpose/goals/services of Oregon Youth Soccer. Indeed, many of these organizations and their staff/volunteers are actively working against the interests of Oregon Youth Soccer – and soccer in Oregon – while utilizing the services we provide...services that are subsidized by member dues. One example would include clubs that register their coaches, enroll their coaches in OYSA coaching clinics, and then use those coaches to coach teams of players that are not members of OYSA. Another example is the general liability and Director’s and Officer’s insurance we provide that insures clubs, even when they are engaged in non-OYSA related activities.

A related concern, or inconsistency in our current service/operational design, is that we routinely employ the coaching staff of many of the clubs – to represent OYSA as a staff or ODP Coach - who are registering significant portions of their participants with OMOs and in some cases the coaches involved are actually actively working against the interests of OYSA and/or promoting the goals of OMOs at the expense of OYSA. Further, we currently allow these same clubs to influence representation on our Board of Directors, propose/vote on OYSA Bylaw changes as well as guide policy and operational structures.

These practices are eroding our membership base and reduce revenue, both of which negatively impact the effectiveness of our mission, purpose and service outputs for our members.

Membership

OYSA Bylaw 202, Section 5 states, “Every player, coach, assistant coach, team manager, programs administrator, club officer, including all board members and club employees, must be registered with a member club and OYSA.”

A strict interpretation of this bylaw is that if a club has not registered all of their players, coaches, etc. with OYSA, then the club is not a member of OYSA.

Bylaw 202, Section 1 also states that, “Member clubs...shall always act in a manner consistent with the interests of OYSA.”

Key Point

Clubs that are not members, that is, clubs that do not “act in a manner consistent with the interests of OYSA,” and that do not register “Every player, coach, assistant coach...with OYSA” should not be – are not eligible to be – members of OYSA. Therefore, these clubs should not have access to member services, except in so far as they are entitled to them as an OMO within the bylaws and policies of US Soccer.

We either need to change our bylaws or more clearly define the services and programs that our member clubs receive as opposed to those that are not members, that is, that do not register 100% of their members with us.

Proposal

Service

Member Clubs

Associate Clubs

Participation in OYSA Governance (Vote @ AGM – Board/Bylaws, Participation on advisory committee)	Yes	No
Insurance (D&O, GL, field/facilities)	Yes	Yes – Exclusive to OYSA related activities – separate D & O policy for OMO activities
Unrestricted Tournament Sanctioning	Yes	Yes
Participation in OYSA Sponsored Leagues	Yes	Yes - All participating players and coaches must be registered with OYSA
Participation in OYSA/US Youth Soccer Sponsored Restricted Tournaments	State Cup Yes w/discounted fee	Yes- All participating players and coaches must be registered with OYSA {this applies to this entire section of activities}
President’s Cup	Yes w/discounted fee	Yes
Far West Regional League	Yes w/discounted fee	Yes
OYSA League Qualifying Tournaments	Yes w/discounted fee	Yes
Kohls Cup	Yes w/discounted fee	Yes
Biokleen Cup	Yes w/discounted fee	Yes
Participation in OYSA training and/or US Youth Soccer trademark services/programs		
TOPSoccer	Yes	Yes - All participating players and coaches must be registered with OYSA
OYSA Workshops	Yes w/ discounted fee	Yes
Seminars/Guest Presenters	Yes w/discounted fee	Yes
Background Checks	Yes	Yes – only for adults registered w/OYSA
Dispute Resolution	Yes	Yes
Club Administrative Support	Yes	Yes
Consultation w/ Technical Director	Yes	Yes – priority to member coaches
Coaching Education		
License clinics	Yes	Yes
Youth Modules	Yes w/discounted fee	Yes
Other Clinics	Yes w/discounted fee	Yes

Staff Coach Eligibility	Yes, following conflict of interest review	Yes, following conflict of interest review
Player Education		
OYSA Player Camps	Yes w/discounted fee	Yes
Team Training	Yes w/discounted fee	Yes
Online Registration	Yes	Yes, limited to OYSA participants
Online Gaming Software	Yes w/discounted fee	Yes
Olympic Development Program		
Players	Yes	Yes
ODP Coach Eligibility	Yes	Yes, following conflict of interest review

Timeline

November 2, 2009 – Agreement from Board that the proposed realignment of services is an appropriate business response to changes in the industry.

November '09 – Pricing structure determined.

December '09– Announce proposed realignment of services to membership w/agenda and information about AGM.

January '10 – Discuss proposed realignment of services in President's Meeting and Competitive/Recreational forums.

June 30, 2010 – Deadline for Club Registration for FY 2010 – 2011. Club Membership Applications will require acknowledgement that 100% of all players, coaches, assistant coaches, team managers, program administrators, club officers, board members and club employees, will be registered with OYSA.

July 1, 2010 – Implementation of service realignment.

Exhibit J:

Sample Member/Affiliate
Pricing List
November 2, 2009

	Member	Affiliate
Participation in OYSA Sponsored Leagues		
Fall, U11	\$ 475	\$ 525
Fall, U12 – U14	1,000	1,100
Winter	875	960
Spring	600	660
DRL	375	415
Participation in OYSA/US Youth Soccer Sponsored Restricted Tournaments		
State Cup, U11 – U13	525	575
State Cup, U14 and up	650	715
President’s Cup , U11-U14	400	440
President’s Cup, U15 and up	450	500
PQT	550	600
CQT	375	415
Kohls Cup	150	165
Biokleen Cup	350	385
OYSA Workshops	25	50
Awards Dinner	50	75
Coaching Education		
Youth Modules	-0-	15/coach
E License clinics	100/coach	125/coach
D License clinics	300/coach	350/coach
Player Education		
OYSA Player Clinics	100/club	150/club
Team Training	100/team	150/team



To Chuck Keers and the OYSA Board of Directors;

As the club president and representative of the board of FC Phoenix I am currently writing to you in an effort to formally request a change of name for our club. As of the first of the year, we hope to be operating 'doing business as' (dba) **Southern Oregon Soccer Academy**.

Our club has experienced a great deal of regional response and support as we have begun to focus more heavily on the development of both our recreational and competitive components of the club. We feel that as we grow, the name 'FC Phoenix' does not grow along with us. As we are currently serving mainly the Phoenix/Talent demographic it has often been assumed that we *only* serve these communities. As the communities of Phoenix and Talent are relatively small, so too has been the history of participation in our board and teams of the club. Over the years we have experienced all of what Southern Oregon has to offer as far as soccer programs. We feel that our club can provide a different experience for all players who live in and around the Rogue Valley. We believe that with dedicated support to coaches and coach training our club will continue to grow, becoming a home for both local *and* regional families. We are currently developing programs and relationships that not only encourage the interest of qualified/certified coaches but as well help to retain their involvement with the club. We, the board of FC Phoenix believe that we will continue to see more families who wish to see their child gain the best experience possible and find continual growth in their soccer development at all ages and at all levels. By transitioning to an 'academy' style format for our club, we hope to expand the current opportunities for everyone in Southern Oregon. We believe that this mission will be more fully represented in the name Southern Oregon Soccer Academy.

We would like to begin the transition as of January 1, 2010 and complete this 'transition' period following spring games. We intend for our 'winter league' teams to register and tryout as FC Phoenix teams, however all forms and information made available to the players, families and communities would have both our logos and club names along with an informational concerning our transition. We hope to aid our *local* teams and families by not making changes to our *current* recreational or competitive teams/names/uniforms or registrations for spring season. With the OYSA board's approval, following spring soccer season and prior to competitive tryouts we would plan to fully become SOSA.

We, the board of FC Phoenix dba SOSA will continue to be responsive and forthcoming with further information to you (Chuck), and the board as we move through this process. I wish to thank you for your consideration on this matter. I hope that the OYSA board finds our request acceptable. If you have any questions, concerns or suggestions please feel free to contact me.

Sincerely,

Christopher Van Ness

Club President
FC Phoenix
541-897-0099

Proposed OYSA Board Meeting Dates
2010

Monday, January 4
Monday, February 1
Monday, March 1
Monday, April 5
Monday, May 3
Monday, June 7
Monday, July 12 (note, second Monday)
Monday, August 2
Monday, September 6
Monday, October 4
Monday, November 1
Monday, December 6

Exhibit M:

	Yes	No	None	Field Usage	Mkt/Recruit	Zipcode	Schools	Parks	None	\$\$ Fine	Other	Total
Total Respondents												216
Read the full "history" of the subject	165	51										216
Should recreational programs have a defined service area/boundary?	87	54										141
Should competitive programs have a defined service area/boundary?	40	99										139
What kind of boundary limits would you support?			36	45	31							112
If you support some sort of defined service area or boundary for clubs, should it be based on:												
If clear and specific club service areas/boundaries are established, what should be the consequences for a club violating another club's territory:						7	62	2	37			108
										48	68	48